

**THE CORPORATION OF DELTA  
2017 FINANCIAL PLAN**

**EXPENDITURES SUMMARY**

	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
Mayor and Council	907,000	910,000	3,000
Office of Chief Administrative Officer	601,000	728,000	127,000
Clerks	1,674,000	1,852,500	178,500
Legal Services	2,784,000	3,087,000	303,000
Office of Climate Action and Environment	656,500	779,500	123,000
Property Use and Compliance	2,969,000	3,220,500	251,500
Community Planning and Development	5,950,000	6,381,500	431,500
Engineering	20,018,000	20,409,500	391,500
Finance	7,897,000	8,275,500	378,500
Fire and Emergency Services	25,811,000	26,729,000	918,000
Human Resources and Corporate Planning	2,880,500	3,152,000	271,500
Parks, Recreation and Culture	30,136,500	31,374,500	1,238,000
Police	38,321,500	39,959,000	1,637,500
Fiscal	10,862,500	11,898,500	1,036,000
Utilities	37,967,500	38,665,000	697,500
E-Comm	2,521,000	2,729,000	208,000
	<u>191,957,000</u>	<u>200,151,000</u>	<u>8,194,000</u>
<b>CAPITAL</b>			
Civic Buildings	1,097,000	1,000,000	(97,000)
Engineering/Utilities	31,182,000	31,939,000	757,000
Finance	1,340,500	1,208,500	(132,000)
Fire and Emergency Services	1,068,000	1,668,000	600,000
Parks, Recreation and Culture	1,530,000	1,465,000	(65,000)
Police	522,000	776,000	254,000
Major Projects	10,180,000	9,570,000	(610,000)
Corporate	10,000,000	10,000,000	-
Capital Projects Carried Forward Provision	36,000,000	36,000,000	-
	<u>92,919,500</u>	<u>93,626,500</u>	<u>707,000</u>
<b>TOTAL EXPENDITURES</b>	<b><u>284,876,500</u></b>	<b><u>293,777,500</u></b>	<b><u>8,901,000</u></b>

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**REVENUES SUMMARY**

	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
Clerks	6,000	6,000	-
Legal Services	265,000	335,000	70,000
Property Use and Compliance	2,325,500	2,569,000	243,500
Community Planning and Development	2,779,500	3,029,500	250,000
Engineering	3,203,500	3,301,500	98,000
Finance	276,500	316,500	40,000
Fire and Emergency Services	71,000	121,000	50,000
Human Resources and Corporate Planning	292,000	284,000	(8,000)
Parks, Recreation and Culture	8,820,500	9,212,500	392,000
Police	6,224,000	6,915,500	691,500
Fiscal	15,460,000	15,982,000	522,000
Utilities	37,967,500	38,665,000	697,500
	<u>77,691,000</u>	<u>80,737,500</u>	<u>3,046,500</u>
<b>CAPITAL</b>			
Civic Buildings	97,000	-	(97,000)
Engineering/Utilities	21,721,000	21,825,000	104,000
Finance	1,122,000	990,000	(132,000)
Fire and Emergency Services	1,000,000	1,600,000	600,000
Parks, Recreation and Culture	1,290,000	1,225,000	(65,000)
Police	444,000	623,000	179,000
Major Projects	6,680,000	4,570,000	(2,110,000)
Corporate	10,000,000	10,000,000	-
Capital Projects Carried Forward Provision	36,000,000	36,000,000	-
	<u>78,354,000</u>	<u>76,833,000</u>	<u>(1,521,000)</u>
<b>TOTAL REVENUES BEFORE TAX DRAW</b>	<u><b>156,045,000</b></u>	<u><b>157,570,500</b></u>	<u><b>1,525,500</b></u>
<b>TAX DRAW</b>	<u><b>128,831,500</b></u>	<u><b>136,207,000</b></u>	<u><b>7,375,500</b></u>
<b>TOTAL REVENUES</b>	<u><u><b>284,876,500</b></u></u>	<u><u><b>293,777,500</b></u></u>	<u><u><b>8,901,000</b></u></u>

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<b>TAX DRAW</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
Mayor and Council	907,000	910,000	3,000
Office of Chief Administrative Officer	601,000	728,000	127,000
Clerks	1,668,000	1,846,500	178,500
Legal Services	2,519,000	2,752,000	233,000
Office of Climate Action and Environment	656,500	779,500	123,000
Property Use and Compliance	643,500	651,500	8,000
Community Planning and Development	3,170,500	3,352,000	181,500
Engineering	16,814,500	17,108,000	293,500
Finance	7,620,500	7,959,000	338,500
Fire and Emergency Services	25,740,000	26,608,000	868,000
Human Resources and Corporate Planning	2,588,500	2,868,000	279,500
Parks, Recreation and Culture	21,316,000	22,162,000	846,000
Police	32,097,500	33,043,500	946,000
Fiscal	(4,597,500)	(4,083,500)	514,000
E-Comm	2,521,000	2,729,000	208,000
	<u>114,266,000</u>	<u>119,413,500</u>	<u>5,147,500</u>
<b>CAPITAL</b>			
Civic Buildings	1,000,000	1,000,000	-
Engineering/Utilities	9,461,000	10,114,000	653,000
Finance	218,500	218,500	-
Fire and Emergency Services	68,000	68,000	-
Parks, Recreation and Culture	240,000	240,000	-
Police	78,000	153,000	75,000
Major Projects	3,500,000	5,000,000	1,500,000
	<u>14,565,500</u>	<u>16,793,500</u>	<u>2,228,000</u>
<b>TOTAL TAX DRAW</b>	<b><u>128,831,500</u></b>	<b><u>136,207,000</u></b>	<b><u>7,375,500</u></b>

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<b>MAYOR AND COUNCIL</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>	<b>907,000</b>	<b>910,000</b>	<b>3,000</b>
<b>Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Operating Tax Draw</b>	<b>907,000</b>	<b>910,000</b>	<b>3,000</b>

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<b>OFFICE OF CHIEF ADMINISTRATIVE OFFICER</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
<hr/>	<hr/> <b>\$</b>	<hr/> <b>\$</b>	<hr/> <b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>	<hr/> <b>601,000</b>	<hr/> <b>728,000</b>	<hr/> <b>127,000</b>
<b>Revenues</b>	<hr/> <b>-</b>	<hr/> <b>-</b>	<hr/> <b>-</b>
<b>Operating Tax Draw</b>	<hr/> <hr/> <b>601,000</b>	<hr/> <hr/> <b>728,000</b>	<hr/> <hr/> <b>127,000</b>

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<b>CLERKS</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>			
Clerk's Office	1,128,500	1,175,500	47,000
Support Services	438,500	447,000	8,500
Archives	-	118,000	118,000
Elections	70,000	70,000	-
Volunteer Recognition	11,500	16,500	5,000
Committees and Boards	22,000	22,000	-
Board of Variance	3,500	3,500	-
<b>Total Expenditures</b>	<b>1,674,000</b>	<b>1,852,500</b>	<b>178,500</b>
<b>Revenues</b>			
Board of Variance	6,000	6,000	-
<b>Total Revenues</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>
<b>Operating Tax Draw</b>	<b>1,668,000</b>	<b>1,846,500</b>	<b>178,500</b>

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<b>LEGAL SERVICES</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>			
In-House Legal	358,500	552,000	193,500
Lands Management	327,000	371,000	44,000
Risk Management	1,874,000	1,896,500	22,500
Outside Legal Services	224,500	267,500	43,000
<b>Total Expenditures</b>	<b>2,784,000</b>	<b>3,087,000</b>	<b>303,000</b>
<b>Revenues</b>			
Land and Building Leases	168,000	146,500	(21,500)
Legal Services	97,000	188,500	91,500
<b>Total Revenues</b>	<b>265,000</b>	<b>335,000</b>	<b>70,000</b>
<b>Operating Tax Draw</b>	<b>2,519,000</b>	<b>2,752,000</b>	<b>233,000</b>

<b>OFFICE OF CLIMATE ACTION AND ENVIRONMENT</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>			
Administration	549,500	672,500	123,000
Air and Water Pollution	58,000	58,000	-
Pest and Invasive Plant Control	49,000	49,000	-
<b>Total Expenditures</b>	<b>656,500</b>	<b>779,500</b>	<b>123,000</b>
<b>Revenues</b>	-	-	-
<b>Operating Tax Draw</b>	<b>656,500</b>	<b>779,500</b>	<b>123,000</b>



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<b>PROPERTY USE AND COMPLIANCE</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>			
Business Licences	68,000	69,000	1,000
Bylaw Enforcement	1,693,000	1,792,500	99,500
Animal Control	1,208,000	1,359,000	151,000
<b>Total Expenditures</b>	<b>2,969,000</b>	<b>3,220,500</b>	<b>251,500</b>
<b>Revenues</b>			
Business Licences	1,230,000	1,300,000	70,000
Bylaw Enforcement	737,000	837,000	100,000
Animal Control	358,500	432,000	73,500
<b>Total Revenues</b>	<b>2,325,500</b>	<b>2,569,000</b>	<b>243,500</b>
<b>Operating Tax Draw</b>	<b>643,500</b>	<b>651,500</b>	<b>8,000</b>

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<b>COMMUNITY PLANNING AND DEVELOPMENT</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>			
Application Centre	644,000	667,000	23,000
Development Services	2,370,500	2,598,000	227,500
Information and Administration	743,500	774,000	30,500
Planning	2,192,000	2,342,500	150,500
<b>Total Expenditures</b>	<b>5,950,000</b>	<b>6,381,500</b>	<b>431,500</b>
<b>Revenues</b>			
Sales of Goods and Services	12,000	8,000	(4,000)
Application Fees	583,000	732,500	149,500
Building and Plumbing Permits	2,184,500	2,289,000	104,500
<b>Total Revenues</b>	<b>2,779,500</b>	<b>3,029,500</b>	<b>250,000</b>
<b>Operating Tax Draw</b>	<b>3,170,500</b>	<b>3,352,000</b>	<b>181,500</b>

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<b>ENGINEERING</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>			
<b>Engineering Administration</b>			
Customer Service	1,561,000	1,592,500	31,500
Design and Construction	930,000	928,000	(2,000)
FRFCP-Right of Way	19,000	19,000	-
GIS	207,500	207,000	(500)
Roads	810,500	837,000	26,500
School Crossing Guard Program	99,000	99,000	-
Survey and Drafting	506,500	514,000	7,500
Utilities	554,000	464,500	(89,500)
	<u>4,687,500</u>	<u>4,661,000</u>	<u>(26,500)</u>
<b>Engineering Operations</b>			
Administration	868,500	872,000	3,500
Drainage	2,108,500	2,241,500	133,000
Dykes Maintenance	120,500	113,000	(7,500)
Irrigation	456,000	470,000	14,000
Labour and Supervision	3,304,500	3,405,000	100,500
Weed Control	75,000	77,000	2,000
Roads and Street Maintenance	5,416,000	5,689,500	273,500
Yards and Building Maintenance	234,500	250,500	16,000
	<u>12,583,500</u>	<u>13,118,500</u>	<u>535,000</u>
<b>TransLink</b>	1,339,000	1,375,000	36,000
<b>Recoverable Services</b>	1,199,500	1,200,000	500
	<u>2,538,500</u>	<u>2,575,000</u>	<u>36,500</u>
<b>Debt Payments</b>	208,500	55,000	(153,500)
<b>Total Expenditures</b>	<u><b>20,018,000</b></u>	<u><b>20,409,500</b></u>	<u><b>391,500</b></u>

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<b>ENGINEERING</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Revenues</b>			
<b>Engineering Administration</b>			
Customer Service	20,000	20,000	-
Filming Fees	28,000	60,000	32,000
Highway Use Permits	10,000	15,000	5,000
Map Sales	2,000	5,000	3,000
Telecommunications Agreements	160,000	114,500	(45,500)
Street Furniture	72,500	85,000	12,500
	<u>292,500</u>	<u>299,500</u>	<u>7,000</u>
<b>Engineering Operations</b>			
Weed Control	7,000	7,000	-
Roads and Street Maintenance	10,000	10,000	-
	<u>17,000</u>	<u>17,000</u>	<u>-</u>
<b>TransLink</b>	1,339,000	1,375,000	36,000
<b>Recoverable Services</b>	<u>1,555,000</u>	<u>1,610,000</u>	<u>55,000</u>
	<u>2,894,000</u>	<u>2,985,000</u>	<u>91,000</u>
<b>Total Revenues</b>	<u><b>3,203,500</b></u>	<u><b>3,301,500</b></u>	<u><b>98,000</b></u>
<b>Operating Tax Draw</b>	<u><b>16,814,500</b></u>	<u><b>17,108,000</b></u>	<u><b>293,500</b></u>
<b>CAPITAL (including Utilities)</b>			
<b>Expenditures</b>	<u><b>31,182,000</b></u>	<u><b>31,939,000</b></u>	<u><b>757,000</b></u>
<b>Revenues</b>	<u><b>21,721,000</b></u>	<u><b>21,825,000</b></u>	<u><b>104,000</b></u>
<b>Capital Tax Draw</b>	<u><b>9,461,000</b></u>	<u><b>10,114,000</b></u>	<u><b>653,000</b></u>
<b>Tax Draw</b>	<u><u><b>26,275,500</b></u></u>	<u><u><b>27,222,000</b></u></u>	<u><u><b>946,500</b></u></u>

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<b>FINANCE</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>			
Finance Administration	387,500	388,500	1,000
Financial Services	2,704,000	2,633,500	(70,500)
Budgets and Taxation	1,492,500	1,638,500	146,000
Information Services	3,176,500	3,473,000	296,500
Grants	136,500	142,000	5,500
<b>Total Expenditures</b>	<b>7,897,000</b>	<b>8,275,500</b>	<b>378,500</b>
<b>Revenues</b>			
Taxation and Other Revenues	276,500	316,500	40,000
<b>Total Revenues</b>	<b>276,500</b>	<b>316,500</b>	<b>40,000</b>
<b>Operating Tax Draw</b>	<b>7,620,500</b>	<b>7,959,000</b>	<b>338,500</b>
<b>CAPITAL</b>			
<b>Expenditures</b>	<b>1,340,500</b>	<b>1,208,500</b>	<b>(132,000)</b>
<b>Revenues</b>	<b>1,122,000</b>	<b>990,000</b>	<b>(132,000)</b>
<b>Capital Tax Draw</b>	<b>218,500</b>	<b>218,500</b>	<b>-</b>
<b>Tax Draw</b>	<b>7,839,000</b>	<b>8,177,500</b>	<b>338,500</b>

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<b>FIRE AND EMERGENCY SERVICES</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>			
Administration	1,171,500	1,186,500	15,000
Building	349,500	349,500	-
Communications	85,000	85,000	-
Emergency Measures	323,000	330,500	7,500
Equipment	1,307,000	1,309,000	2,000
Hazardous Material Response Program	84,000	84,000	-
Prevention	599,500	619,500	20,000
Suppression	21,274,500	22,132,500	858,000
Training	617,000	632,500	15,500
<b>Total Expenditures</b>	<b>25,811,000</b>	<b>26,729,000</b>	<b>918,000</b>
<b>Revenues</b>			
Fire Training Recovery	5,000	5,000	-
TFN Fire Protection Service Agreement	56,000	106,000	50,000
Prevention and Miscellaneous	10,000	10,000	-
<b>Total Revenues</b>	<b>71,000</b>	<b>121,000</b>	<b>50,000</b>
<b>Operating Tax Draw</b>	<b>25,740,000</b>	<b>26,608,000</b>	<b>868,000</b>
<b>CAPITAL</b>			
<b>Expenditures</b>	<b>1,068,000</b>	<b>1,668,000</b>	<b>600,000</b>
<b>Revenues</b>	<b>1,000,000</b>	<b>1,600,000</b>	<b>600,000</b>
<b>Capital Tax Draw</b>	<b>68,000</b>	<b>68,000</b>	<b>-</b>
<b>Tax Draw</b>	<b>25,808,000</b>	<b>26,676,000</b>	<b>868,000</b>

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<b>HUMAN RESOURCES AND CORPORATE PLANNING</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>			
Human Resources and Corporate Planning	2,580,000	2,820,500	240,500
Emergency Planning	50,000	50,000	-
Special Projects	24,500	48,500	24,000
Occupational Health and Safety	51,500	66,500	15,000
Boundary Bay Airport	45,500	45,500	-
CUPE Recoverable Expenses	129,000	121,000	(8,000)
<b>Total Expenditures</b>	<b>2,880,500</b>	<b>3,152,000</b>	<b>271,500</b>
<b>Revenues</b>			
Human Resources and Corporate Planning	90,000	90,000	-
CUPE Expenses Recovered	129,000	121,000	(8,000)
Boundary Bay Airport	73,000	73,000	-
<b>Total Revenues</b>	<b>292,000</b>	<b>284,000</b>	<b>(8,000)</b>
<b>Operating Tax Draw</b>	<b>2,588,500</b>	<b>2,868,000</b>	<b>279,500</b>

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<b>PARKS, RECREATION AND CULTURE</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>			
Director's Office and Commission	453,500	439,500	(14,000)
Culture and Community Development	2,674,500	2,951,000	276,500
Community Recreation Services	19,293,500	20,085,000	791,500
Parks and Planning Services	5,299,500	5,372,000	72,500
Building Maintenance	1,873,000	1,896,000	23,000
Emergency Planning Program	117,500	121,000	3,500
Lifecycle Equipment Replacement, Facility Refurbishment and Museum Renewal	425,000	510,000	85,000
<b>Total Expenditures</b>	<b>30,136,500</b>	<b>31,374,500</b>	<b>1,238,000</b>
<b>Revenues</b>			
Culture and Community Development	344,000	448,500	104,500
Community Recreation Services	8,159,000	8,445,000	286,000
Parks and Planning Services	317,500	319,000	1,500
<b>Total Revenues</b>	<b>8,820,500</b>	<b>9,212,500</b>	<b>392,000</b>
<b>Operating Tax Draw</b>	<b>21,316,000</b>	<b>22,162,000</b>	<b>846,000</b>
<b>CAPITAL</b>			
<b>Expenditures</b>	<b>1,530,000</b>	<b>1,465,000</b>	<b>(65,000)</b>
<b>Revenues</b>	<b>1,290,000</b>	<b>1,225,000</b>	<b>(65,000)</b>
<b>Capital Tax Draw</b>	<b>240,000</b>	<b>240,000</b>	<b>-</b>
<b>Tax Draw</b>	<b>21,556,000</b>	<b>22,402,000</b>	<b>846,000</b>



**THE CORPORATION OF DELTA**  
**2017 FINANCIAL PLAN**

<b>POLICE</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>			
Administration and Human Resources	12,197,000	12,786,000	589,000
Criminal Investigations	6,760,000	6,848,500	88,500
Operational Support	6,412,500	6,400,000	(12,500)
Patrol	11,174,500	12,172,000	997,500
Police Secondments	1,777,500	1,752,500	(25,000)
<b>Total Expenditures</b>	<b>38,321,500</b>	<b>39,959,000</b>	<b>1,637,500</b>
<b>Revenues</b>			
Building Rentals and Other	10,000	10,000	-
Fines and Fees	200,000	200,000	-
Grants	80,500	80,500	-
Recoverables	1,113,000	1,172,500	59,500
TFN Service Agreement	1,200,000	2,000,000	800,000
Traffic Fine Revenue Sharing Program	1,843,000	1,700,000	(143,000)
Police Secondments	1,777,500	1,752,500	(25,000)
<b>Total Revenues</b>	<b>6,224,000</b>	<b>6,915,500</b>	<b>691,500</b>
<b>Operating Tax Draw</b>	<b>32,097,500</b>	<b>33,043,500</b>	<b>946,000</b>
<b>CAPITAL</b>			
<b>Expenditures</b>	<b>522,000</b>	<b>776,000</b>	<b>254,000</b>
<b>Revenues</b>	<b>444,000</b>	<b>623,000</b>	<b>179,000</b>
<b>Capital Tax Draw</b>	<b>78,000</b>	<b>153,000</b>	<b>75,000</b>
<b>Tax Draw</b>	<b>32,175,500</b>	<b>33,196,500</b>	<b>1,021,000</b>

**THE CORPORATION OF DELTA**  
**2017 FINANCIAL PLAN**

FISCAL	2016 BUDGET	2017 BUDGET	INCREASE (DECREASE) Over 2016
	\$	\$	\$
<b>OPERATING</b>			
<b>Expenditures</b>			
Council Contingency	300,000	300,000	-
Debt Payments	498,000	391,500	(106,500)
Fraser Valley Regional Library	3,494,500	3,599,500	105,000
Interest/Finance/Administrative Charges	41,000	41,000	-
Inventory Adjustment	20,000	20,000	-
MFA Debt Reserves and Surplus	188,000	92,000	(96,000)
Prior Period Adjustments	150,000	150,000	-
Special Projects and Requirements	1,193,000	2,164,500	971,500
Fee-for-Service Agreements	160,000	164,000	4,000
Business Improvement Association of Tsawwassen	129,500	132,500	3,000
EI/Sick Leave	420,500	420,500	-
Transfer to Reserves	4,268,000	4,423,000	155,000
<b>Total Expenditures</b>	<b>10,862,500</b>	<b>11,898,500</b>	<b>1,036,000</b>

**THE CORPORATION OF DELTA**  
**2017 FINANCIAL PLAN**

FISCAL	2016 BUDGET	2017 BUDGET	INCREASE (DECREASE) Over 2016
	\$	\$	\$
<b>OPERATING</b>			
<b>Revenues</b>			
Carbon Tax Revenue Incentive Program	200,000	200,000	-
Payments-In-Lieu of Taxes			
Federal/Provincial Government	215,000	225,000	10,000
Port Metro Vancouver	600,000	500,000	(100,000)
BC Hydro	1,812,000	2,000,000	188,000
BC Rail	325,000	350,000	25,000
Fortis BC	440,000	395,000	(45,000)
Delta Cable	150,000	147,000	(3,000)
Telus	160,000	155,000	(5,000)
Ports Properties Compensation	335,500	340,000	4,500
Special Assessments	129,500	159,000	29,500
Business Improvement Association of Tsawwassen	129,500	132,500	3,000
Investment	2,075,000	1,860,000	(215,000)
MFA Debt Reserves and Surplus	188,000	92,000	(96,000)
Penalties and Interest on Taxes	1,105,000	1,010,000	(95,000)
Landfill	2,020,000	2,686,000	666,000
Other			
Equipment Sales	75,000	180,000	105,000
Cash-In-Lieu Contributions	150,000	200,000	50,000
WCB/Jury Time Loss	300,000	300,000	-
Other	112,500	112,500	-
Utility Overhead Recovery	1,288,000	1,288,000	-
Property Sales	3,500,000	3,500,000	-
Prior Period Adjustments	150,000	150,000	-
<b>Total Revenues</b>	<b>15,460,000</b>	<b>15,982,000</b>	<b>522,000</b>
<b>Operating Tax Draw</b>	<b>(4,597,500)</b>	<b>(4,083,500)</b>	<b>514,000</b>

**THE CORPORATION OF DELTA**  
**2017 FINANCIAL PLAN**

<b>UTILITIES</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>OPERATING</b>			
<b>Expenditures</b>			
Sewer Utility	10,955,000	11,441,000	486,000
Solid Waste Utility	5,693,000	5,811,000	118,000
Water Utility	21,319,500	21,413,000	93,500
<b>Total Expenditures</b>	<b>37,967,500</b>	<b>38,665,000</b>	<b>697,500</b>
<b>Revenues</b>			
Sewer Utility	10,955,000	11,441,000	486,000
Solid Waste Utility	5,693,000	5,811,000	118,000
Water Utility	21,319,500	21,413,000	93,500
<b>Total Revenues</b>	<b>37,967,500</b>	<b>38,665,000</b>	<b>697,500</b>
<b>Operating Tax Draw</b>	<b>-</b>	<b>-</b>	<b>-</b>

**THE CORPORATION OF DELTA**  
**2017 FINANCIAL PLAN**

<b>DEBT PAYMENTS</b>	<b>2016 BUDGET</b>	<b>2017 BUDGET</b>	<b>INCREASE (DECREASE) Over 2016</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
Engineering	208,500	55,000	(153,500)
Fiscal	<u>498,000</u>	<u>391,500</u>	<u>(106,500)</u>
	<u>706,500</u>	<u>446,500</u>	<u>(260,000)</u>
Sewer Utility	65,000	-	(65,000)
Water Utility	<u>412,000</u>	<u>141,500</u>	<u>(270,500)</u>
	<u>477,000</u>	<u>141,500</u>	<u>(335,500)</u>
<b>Total Debt Payments</b>	<b><u><u>1,183,500</u></u></b>	<b><u><u>588,000</u></u></b>	<b><u><u>(595,500)</u></u></b>

## THE CORPORATION OF DELTA 2017 CAPITAL PLAN

2017 CAPITAL PLAN SUMMARY NEW CAPITAL PROJECTS LISTED BY DEPARTMENTS		FUNDING SOURCES										
		2017 Tax Draw				2017 Utility Rates		Reserves		Other Funding		
	Total	Roads	Roads - NRIP	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other	
1	<b>CIVIC BUILDINGS</b>	1,000,000				1,000,000						
2												
3	<b>ENGINEERING</b>	31,939,000	2,532,000	4,750,000	2,832,000		5,950,000	5,192,500	250,000	6,518,500	425,500	3,488,500
4												
5	<b>FINANCE</b>	1,208,500				218,500				990,000		
6												
7	<b>FIRE AND EMERGENCY SERVICES</b>	1,668,000				68,000				1,600,000		
8												
9	<b>PARKS, RECREATION AND CULTURE</b>	1,465,000				240,000				525,000	700,000	
10												
11	<b>POLICE</b>	776,000				153,000			80,000	543,000		
12												
13	<b>MAJOR PROJECTS</b>	9,570,000				5,000,000	50,000	20,000	3,469,500	262,000	768,500	
14												
15	<b>CORPORATE</b>	10,000,000								10,000,000		
16												
17												
18												
19												
20												
21												
22												
23												
24												
25												
26												
27												
28	<b>TOTAL 2017 NEW CAPITAL PROJECTS</b>	<b>57,626,500</b>	<b>2,532,000</b>	<b>4,750,000</b>	<b>2,832,000</b>	<b>6,679,500</b>	<b>6,000,000</b>	<b>5,212,500</b>	<b>3,799,500</b>	<b>20,438,500</b>	<b>425,500</b>	<b>4,957,000</b>
29	<b>CAPITAL PROJECTS CARRIED FORWARD (PROVISION)</b>	<b>36,000,000</b>								<b>36,000,000</b>		
30	<b>TOTAL 2017 CAPITAL PLAN</b>	<b>93,626,500</b>	<b>2,532,000</b>	<b>4,750,000</b>	<b>2,832,000</b>	<b>6,679,500</b>	<b>6,000,000</b>	<b>5,212,500</b>	<b>3,799,500</b>	<b>56,438,500</b>	<b>425,500</b>	<b>4,957,000</b>

THE CORPORATION OF DELTA 2017 CAPITAL PLAN

2017 CAPITAL PLAN			FUNDING SOURCES								
			2017 Tax Draw			2017 Utility Rates		Reserves		Other Funding	
Ref. #	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
<b>CIVIC BUILDINGS</b>											
1	BLDG-1	North Delta Recreation Centre Electric Service Transformer Replacement			360,000						
2											
3	BLDG-2	Winskill Aquatic and Fitness Centre Boiler Replacement			200,000						
4											
5	BLDG-3	South Delta Recreation Centre Accessibility Upgrades (multi-year project, total cost \$250,000)			50,000						
6											
7	BLDG-4	Roof Replacement - Various Locations			330,000						
8											
9	BLDG-5	Municipal Hall - Community Planning and Development Front Counter Top			10,000						
10											
11	BLDG-6	George Mackie Library Washroom Safety Upgrade			50,000						
12											
13											
14											
15											
16											
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20											
21											
22											
23											
24											
25											
26											
27											
28											
29											
30	<b>TOTAL CIVIC BUILDINGS</b>		<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## THE CORPORATION OF DELTA 2017 CAPITAL PLAN

2017 CAPITAL PLAN			FUNDING SOURCES								
			2017 Tax Draw			2017 Utility Rates		Reserves		Other Funding	
Ref. #	Project	Total	Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
1	ROADS-1	Neighbourhood Road Improvements Program - Construction	6,960,000	710,000	4,750,000	150,000		350,000	650,000 Drainage Reserves		350,000 CWF
2											
3	ROADS-2	Neighbourhood Road Improvements Program - Design	705,000						705,000 Road Reserves		
4											
5	ROADS-3	Arthur Drive Improvements - Augustine House to Deltaport Way (multi-year project, total cost \$7.33M)	1,150,000	1,087,000					63,000 Road Reserves		
6											
7											
8	ROADS-4	Road Rehabilitation (Paving)	960,000						200,000 Road Reserves		760,000 TransLink (R)
9											
10	ROADS-5	Parking Improvement Program - Municipal Facilities	400,000			10,000	70,000	20,000			300,000 Soil Deposit
11											
12	ROADS-6	Roads Capital Project Development and Programming	210,000	60,000					150,000 Road Reserves		
13											
14	ROADS-7	Bridge, Culvert and Retaining Wall Maintenance	1,132,000			610,000				22,000 (D-107)	500,000 TransLink (R)
15											
16	ROADS-8	Cycle Infrastructure	50,000	30,000					20,000 Road Reserves		
17											
18	ROADS-9	Street Lighting, Bus Stops, and Accessibility Improvements	265,000	150,000					65,000 Road Reserves		50,000 TransLink (TRRIP)
19											
20	ROADS-10	Neighbourhood Traffic Management and Crosswalks	235,000	165,000					70,000 Road Reserves		
21											
22	ROADS-11	Traffic Control - Signals and Devices	190,000	150,000					40,000 Road Reserves		
23											
24	ROADS-12	Roads Right-of-Way Program	150,000	50,000					100,000 Road Reserves		
25											
26	ROADS-13	Ongoing and Emerging Traffic Management	217,000	130,000					87,000 Road Reserves		
27											
28											
29											
30	<b>ROADS SUBTOTAL</b>		<b>12,624,000</b>	<b>2,532,000</b>	<b>4,750,000</b>	<b>770,000</b>	<b>70,000</b>	<b>370,000</b>	<b>2,150,000</b>	<b>22,000</b>	<b>1,960,000</b>



## THE CORPORATION OF DELTA 2017 CAPITAL PLAN

2017 CAPITAL PLAN			FUNDING SOURCES								
			2017 Tax Draw			2017 Utility Rates		Reserves		Other Funding	
Ref. #	Project	Total	Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
<b>ENGINEERING</b>											
1	DRAINAGE-1	Culvert / Outfall Improvements	150,000			150,000					
2											
3	DRAINAGE-2	12 Avenue Stormwater Management Improvements (multi-year project, total cost \$8.1M)	2,276,500						622,500 Drainage Reserves	136,500 (D-104)	1,517,500 New Building Canada Fund
4											
5											
6	DRAINAGE-3	Ladner Trunk Road Area Drainage Pump Station Power Supply (multi-year project, total cost \$998,000)	350,000			224,000				126,000 (D-134)	
7											
8											
9	DRAINAGE-4	Infrastructure Renewal Program	580,000			580,000					
10											
11	DRAINAGE-5	BMP Implementation and Drainage Improvements	100,000			100,000					
12											
13	DRAINAGE-6	Geotechnical / Foreshore Study	192,500			192,500					
14											
15	DRAINAGE-7	Burns Bog Improvement Works	60,000			60,000					
16											
17	DRAINAGE-8	Drainage Capital Project Design Development	30,000			30,000					
18											
19	DRAINAGE-9	Drainage Studies and Modelling	50,000			50,000					
20											
21	DRAINAGE-10	Ongoing and Emerging Issues	150,500			150,500					
22											
23											
24											
25											
26											
27											
28											
29											
30	<b>DRAINAGE SUBTOTAL</b>		<b>3,939,500</b>	<b>0</b>	<b>0</b>	<b>1,537,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>622,500</b>	<b>262,500</b>

## THE CORPORATION OF DELTA 2017 CAPITAL PLAN

2017 CAPITAL PLAN			FUNDING SOURCES									
			2017 Tax Draw			2017 Utility Rates		Reserves		Other Funding		
Ref. #	Project	Total	Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other	
<b>ENGINEERING</b>												
1	WATER-1	86 Avenue Watermain and Sewer Replacement	1,250,000				1,000,000	250,000				
2												
3	WATER-2	109B Street Watermain Replacement	800,000						800,000			
4									Water Reserves			
5	WATER-3	91 Avenue Watermain Replacement	251,000				240,000				11,000	
6											Cash in Lieu	
7	WATER-4	52 Street Watermain Replacement	400,000				400,000					
8												
9	WATER-5	Beach Grove Road Watermain Replacement	900,000				900,000					
10												
11	WATER-6	Burns Drive Watermain Replacement	1,050,000				1,050,000					
12												
13	WATER-7	8A Avenue Watermain Replacement	800,000				800,000					
14												
15	WATER-8	South Delta Emergency Water Supply (multi-year project, total cost \$300,000)	150,000				150,000					
16												
17	WATER-9	Water Capital Project Design Development	50,000				50,000					
18												
19	WATER-10	Flow Tests, Hydrant Changeovers, New Hydrants	50,000				50,000					
20												
21	WATER-11	Water Network Modelling	25,000				25,000					
22												
23	WATER-12	Water Meters, Meter Replacement, and Conservation Program	2,300,000				1,000,000		1,300,000			
24									Water Reserves			
25	WATER-13	Ongoing and Emerging Issues	170,000				170,000					
26												
27												
28												
29												
30	<b>WATER SUBTOTAL</b>		<b>8,196,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,835,000</b>	<b>250,000</b>	<b>0</b>	<b>2,100,000</b>	<b>0</b>	<b>11,000</b>

THE CORPORATION OF DELTA 2017 CAPITAL PLAN

2017 CAPITAL PLAN			FUNDING SOURCES								
			2017 Tax Draw			2017 Utility Rates		Reserves		Other Funding	
Ref. #	Project	Total	Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other
<b>ENGINEERING</b>											
1	SEWER-1	Tilbury Area Sanitary Sewer Improvements (Zone A) (multi-year project, total cost \$2.4M)	1,755,000				1,755,000				
2											
3											
4	SEWER-2	54 Street Sewer Replacement	150,000				150,000				
5											
6	SEWER-3	3 Avenue Forcemain Replacement	750,000				750,000				
7											
8	SEWER-4	South Delta Forcemain Twinning (multi-year project, total cost \$1.72M)	720,000				579,000			141,000	
9										(S-109A)	
10	SEWER-5	Pump Station Improvements	550,000				550,000				
11											
12	SEWER-6	Sewer Capital Project Design Development	90,000				90,000				
13											
14	SEWER-7	Sanitary Inflow / Infiltration Program	150,000				150,000				
15											
16	SEWER-8	Sanitary Sewer Studies and Inventory	50,000				50,000				
17											
18	SEWER-9	Ongoing and Emerging Issues	158,500				158,500				
19											
20											
21											
22											
23											
24											
25											
26											
27											
28											
29											
30	<b>SEWER SUBTOTAL</b>	<b>4,373,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,232,500</b>	<b>0</b>	<b>0</b>	<b>141,000</b>	<b>0</b>

**THE CORPORATION OF DELTA 2017 CAPITAL PLAN**

2017 CAPITAL PLAN			FUNDING SOURCES									
			2017 Tax Draw			2017 Utility Rates		Reserves		Other Funding		
Ref. #	Project	Total	Roads	Roads - NRIP	Drainage	Water	Sewer	Surplus	Other	DCC	Other	
<b>ENGINEERING</b>												
1	PROJ CU-1	CCTV Inspection and Repair Program	420,000			120,000		300,000				
2												
3	PROJ CU-2	Utilities Rights of Way Program	80,000			25,000	30,000	25,000				
4												
5	PROJ CU-3	Archaeology Inventory	45,000			15,000	15,000	15,000				
6												
7	IRRIGATION-1	Irrigation / Drainage Program	365,000			365,000						
8												
9	ENG YARDS-1	Engineering Works Yard Upgrades (multi-year project, total cost \$5.9M)	250,000					250,000				
10												
11	ENG EQUIP-1	Equipment Replacement	1,646,000						1,646,000			
12									Equipment			
13												
14												
15												
16												
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18												
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21												
22												
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27												
28												
29												
30	<b>TOTAL ENGINEERING</b>		<b>31,939,000</b>	<b>2,532,000</b>	<b>4,750,000</b>	<b>2,832,000</b>	<b>5,950,000</b>	<b>5,192,500</b>	<b>250,000</b>	<b>6,518,500</b>	<b>425,500</b>	<b>3,488,500</b>

THE CORPORATION OF DELTA 2017 CAPITAL PLAN

2017 CAPITAL PLAN			FUNDING SOURCES								
			2017 Tax Draw			2017 Utility Rates		Reserves		Other Funding	
Ref. #	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
<b>FINANCE</b>											
1 FIN-1	Data Processing Facilities & Equipment	218,500			218,500						
3 FIN-2	Computer Equipment Replacement	990,000							990,000 Equipment		
2											
4											
5											
6											
7											
8											
9											
10											
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27											
28											
29											
<b>30 TOTAL FINANCE</b>		<b>1,208,500</b>	<b>0</b>	<b>0</b>	<b>218,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>990,000</b>	<b>0</b>	<b>0</b>

THE CORPORATION OF DELTA 2017 CAPITAL PLAN

2017 CAPITAL PLAN			FUNDING SOURCES								
			2017 Tax Draw			2017 Utility Rates		Reserves		Other Funding	
Ref. #	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
<b>FIRE AND EMERGENCY SERVICES</b>											
1	FIRE-1	Vehicle and Equipment Replacement	1,600,000						1,600,000		
2									Equipment		
3	FIRE-2	Fire Hall Office Equipment and Furniture Replacement	5,000		5,000						
4											
5	FIRE-3	Fire Department Turnout Gear	50,000		50,000						
6											
7	FIRE-4	Minor Equipment	13,000		13,000						
8											
9											
10											
11											
12											
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30	<b>TOTAL FIRE AND EMERGENCY SERVICES</b>		<b>1,668,000</b>	<b>0</b>	<b>0</b>	<b>68,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,600,000</b>	<b>0</b>

THE CORPORATION OF DELTA 2017 CAPITAL PLAN

2017 CAPITAL PLAN			FUNDING SOURCES								
			2017 Tax Draw			2017 Utility Rates		Reserves		Other Funding	
Ref. #	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
<b>PARKS, RECREATION AND CULTURE</b>											
1	PARK OPS-1	Fencing & Fixed Amenities - Parks Branch			195,000						
2		Repair Capital									
3	PARK OPS-2	Parks Furniture Upgrades - Parks Branch			15,000						
4		Repair Capital									
5	PARK OPS-3	Trails and Park Improvements - Parks			15,000						
6		Branch Repair Capital									
7	PARK OPS-4	Soft Landscape Renovations - Parks			15,000						
8		Branch Repair Capital									
9	PR&C-1	Urban Reforestation Project									600,000
10											Cash in Lieu
11	PR&C-2	Recreation Facilities - Self Funded							200,000		
12		Replacement of Fitness Equipment							Life Cycle		
13									Replacement		
14	PR&C-3	Recreation Facilities - Self Funded Public							140,000		
15		Space Upgrades							Facility		
16									Refurbishment		
17	PR&C-4	Recreation Facilities - Self Funded							85,000		
18		Recreation Equipment Program							Life Cycle		
19									Replacement		
20	PR&C-5	Community Initiated Cost Sharing Projects							100,000		100,000
21									Provision		Private Funds
22											
23											
24											
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27											
28											
29											
30	<b>TOTAL PARKS, RECREATION AND CULTURE</b>		<b>0</b>	<b>0</b>	<b>240,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>525,000</b>	<b>0</b>	<b>700,000</b>

THE CORPORATION OF DELTA 2017 CAPITAL PLAN

2017 CAPITAL PLAN			FUNDING SOURCES								
			2017 Tax Draw			2017 Utility Rates		Reserves		Other Funding	
Ref. #	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
<b>POLICE</b>											
1	POLICE-1 Vehicle Replacement	543,000							543,000		
2									Equipment		
3	POLICE-2 Office and Computer Equipment and Furniture	68,000			68,000						
4											
5	POLICE-3 Armoured Vests	20,000			20,000						
6											
7	POLICE-4 Police Training Simulator	80,000						80,000			
8											
9	POLICE-5 Police Patrol Vehicle (TFN)	65,000			65,000						
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30	<b>TOTAL POLICE</b>	<b>776,000</b>	<b>0</b>	<b>0</b>	<b>153,000</b>	<b>0</b>	<b>0</b>	<b>80,000</b>	<b>543,000</b>	<b>0</b>	<b>0</b>



**THE CORPORATION OF DELTA 2017 CAPITAL PLAN**

2017 CAPITAL PLAN			FUNDING SOURCES									
			2017 Tax Draw			2017 Utility Rates		Reserves		Other Funding		
Ref. #	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other	
<b>MAJOR PROJECTS</b>												
1	MAJOR-1	North Delta Recreation Centre Arena Slab (multi-year project, total cost \$2.535M)	855,000					593,000	262,000			
2									CWFF (MFA Surplus)			
3												
4	MAJOR-2	EOC, Fire Hall and Training Facility (multi-year project, total cost \$8.05M)	4,500,000		4,500,000							
5												
6	MAJOR-3	REACH Facility (multi-year project, Delta contribution \$1M)	500,000					500,000				
7												
8	MAJOR-4	Synthetic Turf Replacement Program (multi-year project, total cost \$1.5M)	1,000,000		500,000						500,000	
9											Canada 150 Community Infrastructure Program	
10	MAJOR-5	Memorial Park Water Play Area Renovation	640,000			50,000	20,000	301,500			268,500	
11											Community Partner (Rotary)	
12	MAJOR-6	Cemetery Infrastructure	1,000,000					1,000,000				
13												
14	MAJOR-7	North Delta Performing Arts Centre (multi-year project, total cost \$3.25M)	1,000,000					1,000,000				
15												
16	MAJOR-8	Heritage Municipal Hall Plaza	75,000					75,000				
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30	<b>TOTAL MAJOR PROJECTS</b>		<b>9,570,000</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>	<b>50,000</b>	<b>20,000</b>	<b>3,469,500</b>	<b>262,000</b>	<b>0</b>	<b>768,500</b>

THE CORPORATION OF DELTA 2017 CAPITAL PLAN

2017 CAPITAL PLAN			FUNDING SOURCES								
			2017 Tax Draw			2017 Utility Rates		Reserves		Other Funding	
Ref. #	Project	Total	Roads	Drainage	Other	Water	Sewer	Surplus	Other	DCC	Other
<b>CORPORATE</b>											
1	CORP-1 Capital Contingency	5,000,000							5,000,000		
2									Provision		
3	CORP-2 Land Acquisitions	5,000,000							5,000,000		
4									Provision		
5											
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30	<b>TOTAL CORPORATE</b>	<b>10,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000,000</b>	<b>0</b>	<b>0</b>